NOTICE AND AGENDA

MPHA Board of Commissioners Working Session
April 22, 2015
11:00 a.m. – 1:15 p.m.
Conference Room 301
1001 Washington Avenue North
Minneapolis, Minnesota

PLEASE TAKE NOTICE THAT A BOARD/STAFF WORKING SESSION WILL BE HELD AT THE MINNEAPOLIS PUBLIC HOUSING AUTHORITY IN AND FOR THE CITY OF MINNEAPOLIS ON TUESDAY, APRIL 22, 2015 AT 11:00 A.M. AT 1001 WASHINGTON AVENUE NORTH, MINNEAPOLIS, MINNESOTA

Commissioners:  F. Clayton Tyler, Chair
Charles T. Lutz, Vice Chair
Daisy Nguyen, Secretary
Tom DeAngelo, Commissioner
Cara Letofsky, Commissioner
Dorothy Robinson, Commissioner
Hon. James Rosenbaum, Commissioner
Berra Toka, Commissioner

GENERAL:

- Roll Call
- Approval of Agenda

1. Purpose of Meeting / Strategic Plan Overview (Cora McCorvey) - 15 Minutes

2. Agency Operating Environment (Tim Durose) - 10 Minutes

3. Capital Needs / Development (Emilio Bettaglio) - 20 Minutes

- Capital Needs:
  - 20 Year Physical Needs Assessment (PNA)
  - Critical Capital Challenges

- Development Activities 2015/16:
  - Heritage Park
  - Glendale
Rental Assistance Demonstration (RAD) Application
- Master Planning Process
  o Faircloth
    - Families Out of Shelter
    - Senior Housing
    - Other

4. **Section 8 HCV Rent Reform Initiatives** (Cheryl Borden) - 20 Minutes

5. **Agency Finances** (Tim Durose) - 10 Minutes

6. **Break** - 15 minutes

7. **Strategic Questions / Board Discussion** - 45 Minutes

Material will be distributed at meeting

LUNCH WILL BE PROVIDED
April 17, 2015

MEMORANDUM TO: MPHA Board of Commissioners

FROM: Cora McCorvey, Executive Director/CEO

SUBJECT: Strategic Questions for the Board of Commissioners Working Session

Below you will find a list of strategic questions for your consideration that have been developed by senior staff to help guide your discussions during the April 22, 2015 Working Session of the Board. The questions are specifically tied to the presentations by staff and will be discussed in depth following the presentations.

**MPHA 2012-17 Strategic Plan:** (Cora McCorvey)
The 2012-2017 MPHA Strategic Plan identifies as its highest goal: Preserve Public Housing Portfolio and #2 Maintain the Section 8 Baseline (4407 Vouchers). There is a growing need and increased demand for additional affordable housing in the community but MPHA has limited resources; how should MPHA best use its resources to respond to these challenges?

**Capital Needs/Development:** (Emilio Bettaglio)
Consistent with MPHA’s 2012-2017 Strategic Plan’s highest priority, MPHA has focused significant efforts towards the preservation of its facilities. However, due to the age, condition and shortfalls of funding by HUD for capital improvements, the capital needs of MPHA’s facilities continues to grow at an alarming pace. At the same time, we are aware of the needs in our community for additional affordable housing. Given the financial challenges MPHA faces, combined with its current limited powers and authority, we have the following questions:

- Should MPHA continue its primary focus on preservation of its portfolio?
- Should MPHA be doing something more or different in regard to affordable housing needs of the community?
- How important is it to pursue additional public housing (Faircloth) development, to pursue market rate senior housing, and/or seek additional powers and authority?
Glendale Redevelopment/RAD Application (Emilio Bettaglio & Bob Boyd)
A Board/Staff Development Committee has created a vision statement for Glendale that anticipates a more modern urban mixed-income, higher density community with development plans that are more compatible with those for the surrounding area.

- Does this vision still resonate with the Board?
- Given that MPHA has approval from HUD to submit a RAD application for Glendale, the current limits on MPHA’s authority to develop family housing, and the funding challenges facing this development, what long-term role does the Board see MPHA playing in the redevelopment of Glendale?
- If important, how important is it that MPHA, or its affiliate, retain an interest in a senior development at the site?

Section 8 HCV Rent Reform Initiative: (Cheryl Borden)
Should MPHA modify or eliminate MPHA’s Housing Choice Voucher Rent Reform Initiative given the impact of Rent Reform on Housing Choice Voucher participants, the questions and concerns raised by stakeholders and/or HUD's MTW extension criteria that require MTW agencies to use more of the Housing Assistance Payment (HAP) funds for HAP payments?

Agency Finances/Financial Outlook: (Tim Durose)
Due to HUD funding shortfalls over the last few years, MPHA has made the decision to limit the amount of funds provided for Section 8 Housing Choice Vouchers to no more than needed to cover the MTW baseline amount of (4,407) vouchers and using MTW authority to redirect Section 8 HAP funds to support our capital and other critical MPHA needs. This action is consistent with the Board’s highest priority in its 2012-2017 Strategic Plan - “Preserve its (MPHA’s) viable housing portfolio so it remains a resource for affordable, safe and high quality housing for its residents.” Given the continued large amount of public housing capital needs necessary to sustain its portfolio countered by the continued and increasing need for more housing assistance in Minneapolis, should MPHA increase the supply of Housing Choice Vouchers? If so, how should MPHA prioritize between these two needs?